Table 1  ${\it CITY\ OF\ SALISBURY,\ NORTH\ CAROLINA}$  GENERAL GOVERNMENTAL EXPENDITURES BY FUNCTION  $^{(1)}$ 

Fiscal Year						Community and			
Ended	General	Public		Environmental	Culture and	Economic		Debt	
June 30,	Government	Safety	<b>Transportation</b>	Protection	Recreation	Development	Education	Service	Total
2003	\$ 4,704,820	\$9,850,071	\$ 4,117,773	\$ 1,561,086	\$ 2,195,856	\$ 3,002,561	\$ 42,342	\$1,034,729	\$26,509,238
2002	5,360,451	8,941,298	2,978,265	1,406,346	2,666,102	2,168,981	42,342	1,055,069	26,674,646
2001	5,336,349	8,860,001	3,721,416	1,413,534	4,272,125	2,021,636	42,342	1,007,243	26,674,646
2000	5,418,892	8,938,838	3,094,241	1,394,724	2,850,649	2,521,984	42,342	836,885	25,098,555
1999	4,856,896	8,113,842	3,237,416	1,470,108	3,271,023	1,932,935	42,342	783,462	23,708,024
1998	4,403,617	6,900,177	3,047,455	1,331,161	3,931,369	2,219,221	42,342	617,008	22,492,350
1997	3,610,184	7,735,362	3,868,084	1,291,270	2,130,301	1,351,865	42,342	981,853	21,011,261
1996	3,925,599	6,457,849	2,733,043	1,272,247	1,728,392	1,280,196	42,341	591,422	18,031,089
1995	3,233,167	6,190,774	2,288,917	1,896,681	1,358,848	1,826,750	42,342	401,797	17,239,276
1994	2,580,372	5,600,225	2,992,610	1,416,739	1,285,814	1,362,305	38,573	1,010,646	16,287,284

<sup>(1)</sup> Includes General, Special Revenue, and Capital Projects

Table 2  ${\it CITY\ OF\ SALISBURY,\ NORTH\ CAROLINA}$  GENERAL GOVERNMENTAL REVENUES BY SOURCE  $^{(1)}$ 

	Fiscal Year												
	Ended			Licenses		Inter-				Charges	Ad	ministrative	
_	June 30,	 Taxes	a	nd Permits	go	governmental Miscellaneous		for Services			Charges	 Total	
	2003	\$ 14,579,428	\$	551,498	\$	5,998,089	\$	621,598	\$	2,257,355	\$	1,660,050	\$ 25,668,018
	2002	14,209,224		550,831		4,055,323		1,414,002		1,721,919		1,581,000	23,532,299
	2001	14,066,947		533,554		6,313,050		2,595,501		1,783,086		1,505,714	26,797,852
	2000	13,331,647		441,422		5,845,542		1,488,094		1,545,522		1,519,860	24,172,087
	1999	12,060,778		466,325		5,308,227		1,647,201		1,520,687		1,299,875	22,303,093
	1998	10,812,490		427,718		5,022,098		1,173,299		1,416,622		1,207,500	20,059,727
	1997	10,039,452		433,327		5,597,640		1,587,559		1,211,586		1,150,000	20,019,564
	1996	9,575,016		365,826		4,711,430		1,364,885		1,035,203		1,073,975	18,126,335
	1995	9,272,844		368,109		4,269,171		1,127,032		947,717		1,018,735	17,003,608
	1994	8,764,206		260,226		4,588,710		994,730		915,299		790,000	16,313,171

<sup>(1)</sup> Includes General, Special Revenue, and Capital Projects

	Fiscal Year			General			
	Ended			Property			
_	June 30,	]	Total Taxes	Taxes	 Sales Taxes	Other Tax	es
	2003	\$	14,579,428	\$ 11,197,014	\$ 3,381,878	\$ 5	36
	2002		14,209,224	11,096,849	3,111,802	5	573
	2001		14,066,947	10,719,438	3,346,897	$\epsilon$	512
	2000		13,331,647	10,127,787	3,203,181	6	579
	1999		12,060,778	8,968,909	3,091,079	8	316
	1998		10,812,490	7,964,079	2,847,595	8	316
	1997		10,039,452	7,445,338	2,593,133	g	981
	1996		9,575,016	7,276,360	2,298,427	2	229
	1995		9,272,844	7,155,829	2,114,118	2,8	397
	1994		8,764,206	6,597,031	2,167,122		53

<sup>(1)</sup> Includes General, Special Revenue, and Capital Projects

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# Table 4 CITY OF SALISBURY, NORTH CAROLINA PROPERTY TAX LEVIES, TAX COLLECTIONS AND CREDITS

Fiscal Year Ended June 30,	Tax Year	Total Current Year Tax Levy	Current Tax Collections	Percent of Taxes Collected	Total Tax Collections	Ratio of Total Tax Collections to Tax Levy	Outstanding Delinquent Taxes	Ratio of Delinquent Taxes to Tax Levy
2003	2002	\$ 11,255,029	\$ 10,892,049	96.77%	\$ 11,206,513	99.57%	\$ 740,016	6.57%
2002	2001	11,190,087	10,823,799	96.73%	11,203,868	100.12%	706,800	6.32%
2001	2000	10,928,747	10,553,137	96.56%	10,743,443	98.30%	731,666	6.69%
2000	1999	10,228,809	10,007,793	97.84%	10,314,522	100.84%	561,060	7.09%
1999	1998	9,271,351	8,926,885	96.28%	9,164,917	98.85%	657,781	6.91%
1998	1997	8,059,604	7,815,549	96.97%	8,110,009	100.63%	557,299	7.71%
1997	1996	7,797,861	7,519,419	96.43%	7,741,174	99.27%	601,439	7.62%
1996	1995	7,529,260	7,265,209	96.49%	7,446,494	98.90%	573,838	7.00%
1995	1994	7,298,360	7,074,231	96.93%	7,308,248	100.14%	510,636	7.89%
1994	1993	6,785,288	6,555,776	96.62%	6,755,716	99.56%	535,378	8.13%

Table 5

CITY OF SALISBURY, NORTH CAROLINA

ASSESSED VALUE OF TAXABLE PROPERTY

Fiscal Year				
Ended		Personal	<b>Public Service</b>	
<b>June 30</b> ,	Real Property	Property	Property	Total
2003	\$ 1,399,477,044	\$ 398,430,259	\$ 64,817,634	\$ 1,862,724,937
2002	1,381,515,869	405,754,659	67,540,438	1,854,810,966
2001	1,337,944,798	417,818,187	64,805,231	1,820,568,216
2000	1,287,042,497	409,874,134	67,811,314	1,764,727,945
1999	1,042,366,457	382,196,263	57,889,345	1,482,452,065
1998	967,242,955	357,072,088	57,825,316	1,382,140,359
1997	933,861,596	328,554,542	56,458,430	1,318,874,568
1996	922,430,180	299,703,247	58,451,552	1,280,584,979
1995	809,239,122	288,959,801	48,746,576	1,146,945,499
1994	805,310,028	294,329,533	52,053,034	1,151,692,595

Note: The levy of property taxes each year is based on the assessed value of taxable property as of January 1 preceding the beginning of the fiscal year on July 1. All taxable property is assessed at one hundred percent (100%) of its estimated actual value at time of revaluation. Revaluation of real property is required every eight years by North Carolina General Statutes. However, tax authorities may establish more frequent revaluation schedules. Rowan County completes revaluation every four years. Revaluation was completed for the levy of taxes in the year ended June 30, 2000. The assessment of taxable property being assessed after revaluation is accomplished in accordance with North Carolina G.S. 105.287.

Table 6
CITY OF SALISBURY, NORTH CAROLINA

### PROPERTY TAX LEVIES AND TAX RATES - DIRECT AND OVERLAPPING GOVERNMENTS

#### **Last Ten Fiscal Years**

#### **Tax Levies**

City of Salisbury												
	Municipal Service											
Fiscal Year	General Fund	<b>District Fund</b>	Total	Rowan County								
2003	\$ 11,255,029	\$ 90,170	\$ 11,345,199	\$ 51,720,546								
2002	11,190,087	89,403	11,279,490	49,584,717								
2001	10,928,747	89,403	11,018,150	47,994,399								
2000	10,151,282	77,527	10,228,809	46,804,751								
1999	9,205,214	66,137	9,271,351	38,247,341								
1998	7,993,286	66,318	8,059,604	36,540,706								
1997	7,731,552	66,309	7,797,861	33,990,225								
1996	7,449,694	79,566	7,529,260	34,729,278								
1995	7,234,332	64,028	7,298,360	28,820,177								
1994	6,741,761	43,527	6,785,288	25,236,094								
		Tax Rates										
2003	.600	.16	.760	.6350								
2002	.600	.16	.760	.6350								
2001	.600	.16	.760	.6350								
2000	.570	.16	.730	.6350								
1999	.620	.16	.780	.6375								
1998	.575	.16	.735	.6375								
1997	.575	.16	.735	.6375								
1996	.575	.16	.735	.6375								
1995	.625	.17	.795	.6500								
1994	.585	.11	.695	.6000								

Note: Tax rate is per \$100 assessed valuation.

Source: Rowan County Tax Collector.

Table 7

#### CITY OF SALISBURY, NORTH CAROLINA

#### COMPUTATION OF DIRECT AND OVERLAPPING $\mathsf{DEBT}^{(1)}$

#### For the Year Ended June 30, 2003

	Oblig De	eneral gation ebt anding	Percentage Applicable to City of Salisbury		City of Salisbury's Share of Debt	
City of Salisbury	\$ 2,6	645,000	100	0.00%	\$	2,645,000
Rowan County <sup>(2)</sup>	2,9	940,000	22	2.91%		673,554
Total direct and overlapping debt					\$	3,318,554

<sup>(1)</sup> Based on assessed valuation.

<sup>(2)</sup> Net debt and assessed valuation figures provided by Rowan County

#### Table 8

#### CITY OF SALISBURY, NORTH CAROLINA

#### COMPUTATION OF LEGAL DEBT MARGIN

#### For the Year Ended June 30, 2003

ASSESSED VALUE		\$	1,862,724,937
		X	.08
Debt limit 8 percent of assessed value		\$	149,017,995
Amount of debt applicable to debt limit:  Total bonded debt  Total capitalized lease and installment purchase obligations	\$ 17,450,000 6,451,845		
Total amount of debt applicable to debt limit			23,901,845
LEGAL DEBT MARGIN		\$	125,116,150

## Table 9 CITY OF SALISBURY, NORTH CAROLINA

#### SCHEDULE OF PRINCIPAL TAXPAYERS

#### For the Year Ended June 30, 2003

	Type of	2002 Assessed	Percentage
Business	Enterprise	Valuation	Value of Total
Food Lion, Inc.	Commercial	\$ 75,936,895	4.08%
Belle Realty Co.	Real Estate	28,712,405	1.54%
Norandal USA	Industrial	27,077,213	1.45%
Indopco/ICI Americas	Industrial	26,467,409	1.42%
Heritage Realty Limited Partnership	Real Estate	25,931,831	1.39%
Duke Energy Corp.	Utility	23,011,627	1.24%
Bellsouth Telephone	Communication	20,077,797	1.08%
Salisbury Mall Ltd.	Commercial	16,311,458	0.88%
Piedmont Natural Gas	Utility	12,697,008	0.68%
Livingstone College	College	10,316,666	0.55%
Totals		\$ 266,540,309	14.31%

Table 10
CITY OF SALISBURY, NORTH CAROLINA

## RATIO OF ANNUAL DEBT SERVICE EXPENDITURES FOR GENERAL BONDED DEBT TO TOTAL GENERAL EXPENDITURES

Fiscal Year Ended June 30,	Principal	Interest	Total Debt Service	Fotal General	Ratio of Debt Service to Total General Expenditures
2003	\$ 774,176	\$ 260,553	\$ 1,034,729	\$ 26,509,238	3.90 %
2002	764,467	290,602	1,055,069	24,618,854	4.29
2001	707,050	300,193	1,007,243	26,674,646	3.78
2000	586,081	250,804	836,885	25,098,555	3.33
1999	532,214	251,248	783,462	23,708,024	3.30
1998	417,200	199,808	617,008	22,492,350	2.74
1997	867,964	113,889	981,853	21,011,261	4.67
1996	504,210	87,212	591,422	18,031,089	3.28
1995	345,717	56,080	401,797	17,239,276	2.33
1994	905,918	104,728	1,010,646	16,287,284	6.21

<sup>(1)</sup> Includes General, Special Revenue, and Capital Project Funds.

Table 11
CITY OF SALISBURY, NORTH CAROLINA

#### RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE AND NET BONDED DEBT PER CAPITA

#### **Last Ten Fiscal Years**

**Debt Payable** 

					 cot i ajabie				
Fiscal Year			~	D 11	From			Ratio of Net	
Ended	(4)		G	ross Bonded	Enterprise	N	Net Bonded	<b>Bonded Debt to</b>	<b>Net Bonded</b>
<b>June 30,</b>	Population <sup>(1)</sup>	<b>Assessed Value</b>		Debt <sup>(2)</sup>	 Revenues		Debt	Assessed Value	Debt per Capita
2002	28,199	\$1,862,724,937	\$	17,450,000	\$ 14,805,000	\$	2,645,000	0.14%	\$ 93.80
2002	26,559	1,854,810,966		18,905,000	16,080,000		2,825,000	0.15%	106.37
2001	26,462	1,820,568,216		20,385,000	17,360,000		3,025,000	0.17%	114.31
2000	27,500	1,763,159,954		21,870,000	18,645,000		3,225,000	0.18%	117.27
1999	26,792	1,482,452,065		23,360,000	19,935,000		3,425,000	0.23%	127.84
1998	26,884	1,382,140,359		24,860,000	21,235,000		3,625,000	0.26%	134.84
1997	26,177	1,314,039,114		19,055,000	18,330,000		725,000	0.06%	27.70
1996	24,543	1,280,584,979		20,200,000	19,375,000		825,000	0.06%	33.61
1995	25,444	1,146,945,499		6,755,000	6,220,000		535,000	0.05%	21.03
1994	24,072	1,151,692,595		7,288,000	6,715,000		573,000	0.05%	23.80

<sup>(1)</sup> Source: North Carolina Office of State Planning

<sup>(2)</sup> Includes all long-term general obligation debt

Table 12
CITY OF SALISBURY, NORTH CAROLINA

#### PROPERTY VALUE, CONSTRUCTION, AND BANK DEPOSITS

#### **Last Ten Fiscal Years**

Fiscal Year

Ended	<b>Total Assessed</b>	Commercial Construction (a)		Residential Construction (a)				
June 30	Valuation	<b>Number of Units</b>		Value	<b>Number of Units</b>		Value	Bank Deposits
2003	\$ 1,862,724,937	19	\$	11,363,500	195	\$	21,796,726	\$ 1,190,201,000
2002	1,854,810,966	26		21,142,500	240		30,618,254	1,222,828,000
2001	1,820,568,216	35		17,230,344	242		21,918,930	1,161,275,000
2000	1,763,159,954	46		28,855,510	264		26,182,209	1,087,668,000
1999	1,482,452,065	66		13,265,850	261		30,996,550	1,067,149,000
1998	1,382,140,359	35		37,851,200	198		29,092,935	1,031,749,000
1997	1,314,039,114	28		25,472,369	149		18,103,685	1,031,185,000
1996	1,280,584,979	33		24,172,109	202		16,241,270	973,835,000
1995	1,146,945,499	43		6,752,768	173		10,436,842	987,406,000
1994	1,151,692,595	30		10,345,800	172		9,276,091	974,890,000

<sup>(</sup>a) City of Salisbury, Developmental Services Department

#### Table 13

#### CITY OF SALISBURY, NORTH CAROLINA

#### MISCELLANEOUS STATISTICS

#### June 30, 2003

Date Established	1753
Form of Government	Council/Manager
Area	18.84 Sq. Miles
Miles of Streets	154.16
Fire Protection: Number of Stations Number of Firefighters Number of Office Personnel	3 66 0
Police Protection: Number of Stations Number of Police Officers Number of Auxiliary Police Officers Number of Civilians	1 74 8 21
Water and Sewer Utility: Number of Utility Customers Average Daily Consumption Miles of Water lines Miles of Sewer lines	15,000 6.2 Million Gallons 450 482
Number of Cemeteries	7
Business Licenses Issued	2,350
Recreation Facilities: Number of Parks Number of Recreation Centers Number of Tennis Facilities Number of Acres	15 4 2 444
Employees: Full-Time Permanent Part-Time Temporary Full-Time Temporary Part-Time	413 3 19 24

Table 14

#### CITY OF SALISBURY, NORTH CAROLINA

#### **DEMOGRAPHIC STATISTICS**

#### For the Year Ended June 30, 2003

	Population	Per Capita		Unemployment
Fiscal Year	Estimate (1)	Income <sup>(2)</sup>	Median Age <sup>(3)</sup>	Rate <sup>(4)</sup>
2003	28,199	\$19,433	37.3	5.7%
2002	26,559	\$19,241	37.3	5.7%
2001	26,462	18,864	37.1	6.5
2000	27,500	23,634	38.8	3.8
1999	26,792	22,509	38.7	3.4
1998	26,884	21,631	38.5	3.0
1997	26,177	20,787	38.3	2.9
1996	24,543	19,976	38.1	3.6
1995	25,444	19,165	37.9	3.8
1994	24,072	17,600	37.7	3.3

#### Sources:

- $^{(1)}$  2002-2003 and 1993-2000; North Carolina Office of State Planning 2001; U. S, Census
- (2) 2002 and 1996-2000; City of Salisbury Planning Division (estimate)
   2001; U. S, Census
   1993-95; State Library-Office of State Planning Statistical Database
- (3) 2002 and 1993-2000; City of Salisbury Planning Division (estimate) 2001; U. S, Census
- (4) N.C. Employment Security Commission Note: Figures are for Rowan County